

THE FEATURED SET



ALIGNING SYSTEMS FOR HEALTH
Health Care + Public Health + Social Services



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FEATURED SET ITEMS

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Key

Column Key

- **ID** — Contains the item identification number.
- **Text** — Contains item text.
- **Survey Response Options** — Contains answer options for survey-takers.
- **Docs** — Indicates opportunities for document collection.
- **Cross-Code** — Indicates additional parts of the Framework for Aligning Sectors for which the item is relevant. See codes below.
- **Adapted From** — Provides reference information for those seeking more detail.

Cross-Code Key

- **B** = Background
- **SP** = Shared purpose
- **SD** = Shared data
- **SF** = Shared finance
- **SG** = Shared governance
- **CV** = Adaptive factor, community voice
- **T** = Adaptive factor, trust
- **Eq** = Adaptive factor, equity
- **P** = Adaptive factor, power

Background

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
B1	What is the name of the collaborative or aligning effort with which you are involved?	Open response:	Yes		n/a
B2	Being as specific as possible, what group of people, or community, is expected to be most affected by the work of your collaborative or aligning effort? This might be end users of a given set of services, clients, or residents in a given area, for example.	Open response:	Yes	CV	n/a
B3	At what geopolitical level does the collaborative tend to focus its efforts?	Please choose the closest option from the list below: 1. Smaller than a city 2. City 3. Multicity 4. County 5. State 6. Multistate 7. National 8. Multinational 9. The focus cannot be described using levels like this. 11. Don't know how to answer.	No		n/a
B4	What best describes your background, in terms of what brings you to this collaborative or aligning effort?	Please select all that apply: <input type="checkbox"/> Representative of the community the collaborative aims to serve. <input type="checkbox"/> Health care. <input type="checkbox"/> Public health. <input type="checkbox"/> Social service organization. <input type="checkbox"/> Consultant or facilitator. <input type="checkbox"/> Funder. <input type="checkbox"/> Researcher. <input type="checkbox"/> Evaluator. <input type="checkbox"/> Representative of a for-profit organization. <input type="checkbox"/> Representative of a nonprofit organization.	No		n/a

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		<input type="radio"/> Other <input type="radio"/> Don't know how to answer			
B5	If the answer to the above item included "other," please specify what you mean.	Open response:	No		n/a
B6	Are you paid for your participation in the collaborative?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	No		n/a
B7	If you are paid for your participation in the collaborative, for what role are you paid?	Please select all that apply: <input type="radio"/> Representative of the community. <input type="radio"/> Representative of a health care organization. <input type="radio"/> Representative of a public health organization. <input type="radio"/> Representative of a social service organization. <input type="radio"/> Representative of a consultancy or other facilitator organization. <input type="radio"/> Representative of a funder organization. <input type="radio"/> Researcher. <input type="radio"/> Evaluator. <input type="radio"/> Representative of a for-profit organization. <input type="radio"/> Representative of a nonprofit organization. <input type="radio"/> I am not paid for participating in the collaborative. <input type="radio"/> Other. <input type="radio"/> Don't know how to reply.	No		n/a
B8	If the answer to the above item included "other," please specify what you mean.	Open response:	No		n/a
B9	How do you identify in terms of race and ethnicity?	Please select all that apply: <input type="radio"/> Hispanic/Latin <input type="radio"/> Black <input type="radio"/> White <input type="radio"/> Not listed <input type="radio"/> Don't know how to reply.	No		n/a

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
B10	If the answer to the above item included “not listed,” please specify what your race and/or ethnicity.	Open response:	No		n/a

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Core Components – Shared Purpose

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SP2	How clear is collaborative’s vision for success to you personally?	Please use the following scale to record your response: 1. It is not clear to me at all. 2. ... 3. ... 4. ... 5. It is perfectly clear to me. 99. Don’t know	No	SP	[1-3]
SP3	To what extent do you personally share the collaborative’s vision for success?	Please use the following scale to record your response: 1. I do not share the vision at all. 2. ... 3. ... 4. ... 5. I completely share the vision. 99. Don’t know how to answer.	No	SP	[1-3]
SP4	To what degree do the partners involved in your aligning effort share a vision for success?	Please select one of the four choices: 1. To a very low degree, or no/few share that vision. 2. To a very high degree, or all/most share that vision. 3. Somewhere in between. 99. Don’t know how to answer.	No	SP	[2, 4-5]
SP5	To what extent would you say the community members most affected by your aligning effort, themselves, share the vision of the aligning effort?	Please select one of the four choices: 1. To a very low degree, or no/few share that vision. 2. To a very high degree, or all/most share that vision. 3. Somewhere in between. 99. Don’t know how to answer.	No	CV P SP	[4, 6]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SP6	Does the collaborative have a mission statement that is documented online or in a public place?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Yes	SP	[1, 7-8]
SP7	Is (or was) there a formal event or written process for creating or updating the mission of the collaborative?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Yes	SP SG	[1, 7-8]
SP8	To what extent are the institutional partners in the collaborative supporting community members' capacities to define the collaborative's mission?	Please use the following scale to record your response: 1. Not supporting at all. 2. ... 3. ... 4. ... 5. Fully supporting. 99. Don't know how to answer.	No	CV P SP SG	[7]
SP9	Does the mission statement of the collaborative explicitly address community-defined goals?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Yes	CV SP SG	[9]
SP10	Does the mission statement of the collaborative explicitly address health equity?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Yes	Eq SP	[9]
SP11	Does the mission statement of the collaborative explicitly address racial equity?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Yes	Eq SP	[9]
SP12	Does the mission statement of the collaborative explicitly address the determinants of health inequities?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Yes	Eq SP	[9]
SP13	Does the mission statement of the collaborative explicitly address the determinants of racial inequities?	Please select the closest option: 1. Yes	Yes	Eq SP	[9]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		2. No 99. Don't know how to answer.			
SP14	To what extent do the objectives of your own organization or tribe align with the collaborative's mission?	Please use the following scale to record your response: 1. Total mismatch. 2. ... 3. ... 4. ... 5. Exactly the same. 99. Don't know how to answer.	No	SP SG	[3]
SP15	To what extent are the partners in the collaborative committed to doing their fair part to achieve the collaborative's goals?	Please use the following scale to record your response: 1. Not committed at all, or you consider it most likely that most will not do their fair part. 2. ... 3. ... 4. ... 5. Fully committed, or you have no doubt that all will do their fair part. 99. Don't know how to answer.	No	SP SG	[2]
SP16	To what extent do the partners in the collaborative tend to have the capacity needed to provide their individual contributions toward achieving the collaborative's goals?	Please use the following scale to record your response: 1. Nobody currently has the capacity needed to do their part. 2. ... 3. ... 4. ... 5. All necessary capacity is already in place. 99. Don't know how to answer.	No	P SP SG	[7]

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Core Components – Shared Data

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SD1	Is the collaborative's purpose for data use, transfer, and/or sharing posted where partners can see?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Yes	SD	[10]
SD3	In your view, how sufficient are the collaborative's efforts to create, document, and manage policies for collaborative data use, transfer, and sharing, given the context?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	SG SD	[10]
SD4	In your view, is formal data sharing across organizations an important part of your cross-sector aligning effort?	Please use the following scale to record your response: 1. No. Data sharing plays no role. 2. ... 3. ... 4. ... 5. Yes. Data sharing plays an extremely important role. 99. Don't know	No	SD	[2, 11-12]
SD5	In your view, how sufficient are the data-sharing efforts of your collaborative, given the context?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	SD	[2, 11-12]
SD6	Does your collaborative actively address the differences in data-sharing risks (or negative impacts from data sharing) faced by different identity groups?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	Eq CV SD	[10]
SD7	In your view, how sufficient are the collaborative's efforts to address the differences in data-sharing risks (or negative impacts from data sharing) faced by different identity groups?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient	No	Eq CV SD	[10]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		4. Very sufficient 99. Don't know			
SD8	Does your collaborative assess differences in measures or outcomes that vary by identity grouping?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	Eq CV SD	[10]
SD9	In your view, how sufficient are the collaborative's efforts to assess differences in measures or outcomes that vary by identity grouping?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	Eq CV SD	[10]
SD10	Does your collaborative seek and follow guidance from racial or ethnic minority members of the community regarding contextualization of the data in data reports and briefs?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	Eq CV P SG SD	[10]
SD11	In your view, how sufficient are the collaborative's efforts to seek and follow guidance from racial or ethnic minority members of the community regarding contextualization of the data in data reports and briefs?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	Eq CV P SG SD	[10]
SD12	Do members of the community being served, or a set of representatives embodying and representing their diversity, influence what data is collected and how it is used?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	Eq CV P SG SD	[5, 10, 13]
SD13	In your view, how sufficient are the collaborative's efforts to see that members of the community being served, or a set of representatives embodying and representing their diversity, influence what data is collected and how it is used?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	Eq CV P SG SD	[5, 10, 13]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SD14	In your estimation, how likely is it that collaborative partners who mis-handle data will be held accountable appropriately?	Please use the following scale to record your response: 1. There is no chance they will be held accountable appropriately. 2. ... 3. ... 4. ... 5. It is a certainty that they will be held accountable appropriately. 99. Don't know	No	Eq P SG SD	[7]
SD15	Does the collaborative collect and share data in a way that helps identify community needs?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	CV SD	[4, 10]
SD16	In your view, how sufficient are the collaborative's efforts to collect and share data in a way that helps identify community needs, given the context?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	CV SD	[4, 10]
SD17	Does the collaborative provide information back to those whom the data is about?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	Eq CV SD	[3]
SD18	In your view, how sufficient are the collaborative's efforts to provide information back to those whom the data is about, given the context?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	Eq CV SD	[3]
SD19	Does the collaborative collect and share data in a way that helps all partners understand the amount of progress being made toward the collaborative's goals?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	Eq P SG SD	[10]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SD20	In your view, how sufficient are the collaborative's efforts to collect and share data in a way that helps all partners understand the amount of progress being made toward the collaborative's goals, given the context?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	Eq P SG SD	[10]
SD21	Does the collaborative ever use data to create learning materials that other collaboratives could use in their aligning efforts?	Please select the closest option: 1. Yes 2. No 99. Don't know	Yes	SD	[4]
SD22	In your view, how sufficient are the collaborative's efforts to use data to create learning materials that other collaboratives could use in their aligning efforts?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	SD	[4]
SD23	In your view, to what extent are institutional partners in your collaborative creating difficulties by restricting access to data unnecessarily?	Please select the closest option: 1. No difficulties from this. 2. ... 3. ... 4. ... 5. These difficulties are a major challenge for the collaborative. 99. Don't know	No	P SD	[10]
SD24	How would you rate the difficulties your collaborative has experienced getting permissions from individuals to share their data.	Please select the closest option: 1. No difficulties from this. 2. ... 3. ... 4. ... 5. These difficulties are a major challenge for the collaborative. 99. Don't know	No	CV P SD	[7]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SD25	In your view, how sufficient are the collaborative's efforts to get permissions from individuals to share their data, given the context.	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	CV P SD	[7]
SD26	In your view, to what extent are legal matters a current barrier to sharing data between partners who want to share data?	Please select the closest option: 1. No difficulties from this. 2. ... 3. ... 4. ... 5. These difficulties are a major challenge for the collaborative. 99. Don't know	No	SG SD	[5]
SD27	In your view, how sufficient for sharing data are your collaborative's financial and technological resources?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	SD SF	[5]
SD28	In your view, how sufficient for sharing data are your collaborative's collective skills and human resources?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	SD	[5]
SD29	Does the collaborative provide technical support for partners sharing data?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	SD	[10]
SD30	In your view, how sufficient is the technical support your collaborative provides for partners sharing data, given the context?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient	No	SD	[10, 13]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		4. Very sufficient 99. Don't know			
SD31	Do partners in your collaborative invest in building each others' capacities for sharing data?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	SD SF	[10, 13]
SD32	How would you rate the collaborative's investments in building partners' capacities for sharing data, given the context?	Please select the closest option: 1. The collaborative does not invest nearly enough in capacity for data sharing. 2. ... 3. The collaborative invests the right amount in capacity for data sharing. 4. ... 5. The collaborative invests far too much in technology. 99. Don't know	No	SD SF	[10, 13]
SD33	To what extent has your collaborative experienced challenges getting data systems from different organizations to work together?	Please select the closest option: 1. No difficulties from this. 2. ... 3. ... 4. ... 5. These difficulties are a major challenge for the collaborative. 99. Don't know	No	SD	[7]
SD34	In your view, how sufficient are your collaborative's efforts to get data systems from different organizations to work together, given the context?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	SD	[7]
SD35	To what extent has your collaborative experienced challenges because of competition among partners over grants, clients, investments, or other sources of money?	Please select the closest option: 1. No difficulties from this. 2. ... 3. ... 4. ...	No	SD	[14]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		5. These difficulties are a major challenge for the collaborative. 99. Don't know			
SD36	In your view, how sufficient are your collaborative's efforts to reduce barriers created by competition among partners over grants, clients, investments, or other sources of money?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	SD	[14]

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Core Components – Shared Finance

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SF1	Are the collaborative's own financial inflows and outflows (and any other flows between collaborative partners) reported publicly and to all partners at least on an annual basis?	Please select the closest option: 1. Yes 2. No 99. Don't know	Yes	SG SF	[15]
SF2	In your view, how sufficient are the collaborative's reports on its cash flows, given the context?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	SG SF	[15]
SF4	In your view, how sufficient is community member access to information on the collaborative's cash flows, given the context?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	CV SF	[15]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SF5	Do members of the community being served have a say in how the collaborative's funding is allocated?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	CV P SG SF	[15]
SF6	In your view, how sufficient are the collaborative's efforts to follow the guidance of the community it serves in terms of how the collaborative's funding is allocated?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	CV P SG SF	[15]
SF7	In your estimation, how likely is it that the leaders of leading organizations in the collaborative will be held accountable for meeting the financial goals of the collaborative?	Please use the following scale to record your response: 1. There is no chance they will be held accountable appropriately. 2. ... 3. ... 4. ... 5. It is a certainty that they will be held accountable appropriately. 99. Don't know	No	SG SF	[2]
SF8	Are any payments between partners in the collaborative dependent on explicitly agreed-upon activities or outcomes?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	SG SF	[2] [6]
SF9	In your view, how often are payments between partners in the collaborative dependent on explicitly agreed-upon activities or outcomes?	Please select the closest option: 1. Not nearly often enough. 2. Not quite often enough. 3. About the right amount. 4. A little too often. 5. Far too often. 99. Don't know	No	SG SF	[2, 6]
SF10	Has the collaborative allocated funding for convening partners or administering the collaborative itself?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	SF	[7]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SF11	In your view, how sufficient are the collaborative's efforts to allocate funding for convening partners or administering the collaborative, given the context?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	SF	[7]
SF12	Do the funding sources require the collaborative to share decision-making power with members of the community that the collaborative is to serve?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	CV P SG SF	[15]
SF13	In your view, how sufficient are the funders' efforts to require the collaborative to share decision-making power with members of the community that the collaborative serves, given the context?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	CV P SG SF	[15]
SF14	Does the collaborative require partners spending collaborative funds to share decision-making power with members of the community served by the collaborative?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	CV P SG SF	[15]
SF15	In your view, how sufficient are the collaborative's efforts to require partners spending collaborative funds to share decision-making power with members of the community served by the collaborative, given the context?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 98. There are no shared funds. 99. Don't know	No	CV P SG SF	[15]
SF16	In your estimation, are the collaborative's shared funds allocated appropriately?	Using the following scale, please choose the closest option: 1. Completely inappropriately. 2. ... 3. ... 4. Exactly as it should. 98. There are no shared funds. 99. Don't know	No	SF	[7]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SF17	Do important portions of funding for the collaborative's operations and services come from different sources (in other words, is the funding portfolio diversified)?	Please select the closest option: 1. Yes 2. No 99. Don't know	Maybe	SF	[6]
SF18	In your view, how sufficient are the collaborative's efforts to identify multiple funding sources, given the context?	Using the following scale, please choose the closest option: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	Maybe	SF	[6]
SF19	As far as you know, what percentage of the financial resources for the collaborative's initiatives comes from partners contributing money they save due to collaborative operations (in other words, cost savings)?	Percentage response: __%. O Don't know how to answer.	Maybe	SF	[6]
SF20	As far as you know, what percentage of the financial resources for the collaborative's initiatives comes from partners contributing money that is not from cost savings (for example, patient revenues or a portion of the operating budget)?	Percentage response: __%. O Don't know how to answer.	Maybe	SF	[6]
SF21	As far as you know, what percentage of the financial resources for the collaborative's initiatives comes from philanthropic funders (for example, foundations or donors)?	Percentage response: __%. O Don't know how to answer.	Maybe	SF	[6]
SF22	As far as you know, what percentage of the financial resources for the collaborative's initiatives comes from public (government) funders?	Percentage response: __%. O Don't know how to answer.	Maybe	SF	[6]
SF23	As far as you know, what percentage of the financial resources for the collaborative's initiatives comes from partner organizations contributing money to meet requirements (for example, required community benefit dollars)?	Percentage response: __%. O Don't know how to answer.	Maybe	SF	[6]
SF24	In your view, what percentage of the collaborative's partner organizations are contributing their fair share to the collaborative's pool of resources?	Percentage response: __%. O Don't know how to answer.	No	SF	[16]
SF25	In your view, to what extent has the collaborative experienced challenges specifically because of partner organizations being overly reluctant to share financial resources?	Please choose the closest option on the following five-level scale. 1. No difficulties from this in particular. 2. ...	No	SF	[16]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		3. ... 4. ... 5. These difficulties are a major challenge for the collaborative. 99. Don't know			
SF26	As far as you know, has the collaborative identified the financial resources needed to sustain its work over time (at least three years)?	Please choose the closest option: 1. Yes 2. No 99. Don't know	Maybe	SF	[2-3]
SF27	In your view, how sufficient are the collaborative's efforts to identify the financial resources needed to sustain its work over time (at least three years), given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 98. The aligning effort is designed to end in less than three years. 99. Don't know	No	SF	[2-3]

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Core Components - Shared Governance

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SG1	Is there a formal charter or founding document that outlines the main governance processes of the collaborative?	Please choose the closest option: 1. Yes 2. No 99. Don't know	Yes	P SP SG	[12]
SG2	Are any rules for participating in the collaborative visible to all partners and members of the community most affected by the work of the collaborative?	Please choose the closest option: 1. Yes 2. No 98. There are no rules for participating in the collaborative. 99. Don't know	Yes	CV P SG	[12]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SG3	Would you say that the collaborative formally defines its leadership structure in a way that is accurate, clear, and accessible to representatives from the community most affected by the work of the collaborative?	Please choose the closest option: 1. Yes 2. No 99. Don't know	Yes	CV P SG	[12]
SG5	In your view, how sufficient is the collaborative's documentation for governance processes and other collaborative activities, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 98. The collaborative does not have documentation. 99. Don't know	No	P SG	[12]
SG6	In your estimation, how well would the collaborative function if one or two of its most helpful leaders from partner organizations left?	Please choose the closest option on the following scale: 1. The collaborative would cease functioning sooner than expected. 2. The collaborative would struggle significantly but recover. 3. The collaborative would continue with only minor setbacks. 4. The collaborative would function just as well as before. 99. Don't know	No	SG	[7]
SG7	In your collaborative, are there formal contracts or written agreements between any partners?	Please choose the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	SG	[6]
SG8	How would you rate the collaborative's number of formal contracts or written agreements between partners, given the context?	Please choose the closest option: 1. Far too many. 2. A bit too many. 3. The right number. 4. A bit too few. 5. Far too few. 99. Don't know how to respond.	No	SG	[6]
SG9	How well do you feel you understand how decisions are made in the collaborative?	Please choose the closest option on the following five-level scale: 1. I never understand at all. 2. ... 3. ... 4. ...	No	P SG	[3]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		5. I always understand completely. 99. Don't know how to respond.			
SG10	To you, how clear are your organization's roles and responsibilities in the collaborative?	Please choose the closest option on the following five-level scale: 1. Never any clarity. 2. ... 3. ... 4. ... 5. Always completely clear. 99. Don't know how to respond.	No	SG	[2]
SG11	In your estimation, how clear are your organization's roles and responsibilities to other partners in the collaborative?	Please choose the closest option on the following five-level scale: 1. Never any clarity. 2. ... 3. ... 4. ... 5. Always completely clear. 99. Don't know how to respond.	No	T SG	[2]
SG12	To you, how clear are the roles and responsibilities of other partners in the collaborative?	Please choose the closest option on the following five-level scale: 1. Never any clarity. 2. ... 3. ... 4. ... 5. Always completely clear. 99. Don't know how to respond.	No	T SG	[2]
SG13	In your estimation, how clear are the roles and responsibilities of the other partners in the collaborative to each other?	Please choose the closest option on the following five-level scale: 1. Never any clarity. 2. ... 3. ... 4. ... 5. Always completely clear. 99. Don't know how to answer.	No	T SG	[2]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SG14	In your estimation, how likely is it that the collaborative's institutional partners will be held accountable appropriately for their commitments?	Please choose the closest option on the following five-level scale: 1. There is no chance they will be held accountable appropriately. 2. ... 3. ... 4. ... 5. It is a certainty that they will be held accountable appropriately. 99. Don't know how to answer.	No	P SG	[6]
SG15	In your view, how sufficient are the collaborative's efforts to hold institutional partners accountable for their commitments, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	P SG	[6]
SG16	Are policies for submitting grievances to the collaborative's decision-makers visible to all partners and members of the community being served?	Please choose the closest option: 1. Yes 2. No 99. Don't know how to answer.	Yes	CV P SG	[17]
SG17	In your view, how sufficient are the collaborative's efforts to address grievances between partners and with members of the community being served, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	CV P SG	[17]
SG18	In your view, how sufficient are the efforts of the collaborative's leadership to engage in fundraising and resource procurement, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	SG SF	[17]
SG19	How would you describe the collaborative leadership's efforts to balance mission-focused activities (like helping people) with business activities (like building revenue or cutting costs), given the context?	Please choose the closest option on the following five-level scale: 1. Leans too far toward mission activities. 2. ...	No	SP SG SF	[17]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		3. Well-balanced. 4. ... 5. Leans too far toward building revenue and cutting costs. 99. Don't know how to answer.			
SG20	In your view, how sufficient do the decisions of the collaborative's leadership tend to be in general, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	SG	[6]
SG21	Are all members of the board or leadership committee equally compensated for their participation on the board or committee?	Please choose the closest option: 1. Yes 2. No 98. There is no board or leadership committee. 99. Don't know how to answer.	Maybe	Eq SG	[15]
SG22	In your view, to what extent are collaborative partners who are <i>funders</i> involved in making big decisions for the collaborative?	Please choose the closest option on the following five-level scale: 1. They do not make any of the big decisions. 2. ... 3. ... 4. ... 5. They make all the big decisions. 98. There are no funder partners in this collaborative. 99. Don't know how to answer.	No	P SG	[17]
SG23	In your view, to what extent are the collaborative partners who work in <i>health care</i> involved in making big decisions for the collaborative?	Please choose the closest option on the following five-level scale: 1. They do not make any of the big decisions. 2. ... 3. ... 4. ... 5. They make all the big decisions. 98. There are no partners in health care in this collaborative. 99. Don't know how to answer.	No	P SG	[17]
SG24	In your view, to what extent are the collaborative partners who work in <i>public health</i> involved in making big decisions for the collaborative?	Please choose the closest option on the following five-level scale: 1. They do not make any of the big decisions.	No	P SG	[17]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		2. ... 3. ... 4. ... 5. They make all the big decisions. 98. There are no partners in public health in this collaborative. 99. Don't know how to answer.			
SG25	In your view, to what extent are the collaborative partners who work in some form of <i>social services</i> involved in making big decisions for the collaborative?	Please choose the closest option on the following five-level scale: 1. They do not make any of the big decisions. 2. ... 3. ... 4. ... 5. They make all the big decisions. 98. There are no partners in social services in this collaborative. 99. Don't know how to answer.	No	P SG	[17]
SG26	In your view, to what extent are the collaborative partners who work, or volunteer in, <i>community-based organizations</i> involved in making big decisions for the collaborative?	Please choose the closest option on the following five-level scale: 1. They do not make any of the big decisions. 2. ... 3. ... 4. ... 5. They make all the big decisions. 98. There are no partners in community-based organizations in this collaborative. 99. Don't know how to answer.	No	CV P SG	[17]
SG27	In your view, to what extent are the collaborative partners who are <i>researchers</i> involved in making big decisions for the collaborative?	Please choose the closest option on the following five-level scale: 1. They do not make any of the big decisions. 2. ... 3. ... 4. ... 5. They make all the big decisions. 98. There are no funder partners in this collaborative. 99. Don't know how to answer.	No	P SG	[17]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SG28	In your view, to what extent are the <i>members of the community</i> being served by the collaborative involved in making big decisions for the collaborative?	Please choose the closest option on the following five-level scale: 1. They do not make any of the big decisions. 2. ... 3. ... 4. ... 5. They make all the big decisions. 98. There are no members of the community being served in this collaborative. 99. Don't know how to answer.	No	CV P SG	[15, 17-18]
SG29	In your estimation, what percentage of the leaders, board members, and managers of the collaborative are from the community most affected by the collaborative?	Percentage response: __%. O Don't know how to answer.	Maybe	CV P SG	[15]
SG30	As far as you can tell, are formal evaluations of the collaborative incorporating the views of people who are representative of, and trusted widely by, members of the community most affected by the collaborative?	Please choose the closest option: 1. Yes 2. No 98. There have been no evaluations. 99. Don't know how to answer.	Maybe	CV P SG	[15]
SG31	In your view, how sufficient are the collaborative's efforts to incorporate into evaluations the views of people who are representative of, and trusted widely by, members of the community being served, given the context?	Please choose the closest option using the following scale: 1. Very insufficiently 2. Somewhat insufficiently 3. Somewhat sufficiently 4. Very sufficiently 98. There have been no evaluations. 99. Don't know how to answer.	No	CV P SG	[15]
SG32	Does your collaborative help develop leadership skills among members of the community being served?	Please choose the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	Eq CV P SG	[15]
SG33	In your view, how sufficient are your collaborative's efforts to develop leadership skills among members of the community being served?	Please choose the closest option using the following scale: 1. Very insufficiently 2. Somewhat insufficiently 3. Somewhat sufficiently 4. Very sufficiently 99. Don't know how to answer.	No	Eq CV P SG	[15]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SG34	Are those with decision-making power for the collaborative representative of all the different types of organizations in the collaborative?	Please choose the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	Eq P SG	[7]
SG35	In your view, how sufficiently are those with decision-making power for the collaborative representative of all the different types of organizations in the collaborative, given the context?	Please choose the closest option on the following scale: 1. Very insufficiently 2. Somewhat insufficiently 3. Somewhat sufficiently 4. Very sufficiently 99. Don't know how to answer.	No	Eq P SG	[7]
SG36	In your view, to what degree are funders using their investments in the collaborative to drive incentives for partners in the collaborative?	Please choose the closest option using the following five-level scale: 1. Not nearly enough. 2. ... 3. Just the right amount. 4. ... 5. Far too much. 99. Don't know how to answer.	No	P SP SG SF	[15, 17-18]
SG37	In your view, to what degree are the interests of the funders aligned with those of the community most affected by the collaborative?	Please choose the closest option using the following five-level scale: 1. Never aligned at all. 2. ... 3. ... 4. ... 5. Always aligned completely. 99. Don't know how to answer.	No	CV P SP SG SF	[15, 17-18]
SG38	In your view, to what degree are the interests of the institutional partners who are not funders aligned with the interests of the community served by the collaborative?	Please choose the closest option using the following five-level scale: 1. Never aligned at all. 2. ... 3. ... 4. ... 5. Always aligned completely. 99. Don't know how to answer.	No	CV P SP SG	[15, 17-18]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
SG39	In your view, to what degree are interests aligned between different people in the community being served by the collaborative?	Please choose the closest option using the following five-level scale: 1. Never aligned at all. 2. ... 3. ... 4. ... 5. Always aligned completely. 99. Don't know how to answer.	No	CV P SP SG	[15, 17-18]
SG40	In your view, how user-friendly is the collaborative's website?	Please choose the closest option using the following five-level scale: 1. Far too simple or basic. 2. ... 3. Just right. 4. ... 5. Far too complex. 99. Don't know how to answer.	No	Eq P SG SD	[7]
SG41	How would you describe the amount that the collaborative tends to engage in informal governance and leadership (that is to say, unwritten rules, relationships, and power structures)?	Please choose the closest option using the following five-level scale: 1. Far too much. 2. ... 3. Just the right amount. 4. ... 5. Far too little. 99. Don't know how to answer.	No	P SG	[15, 17-18]
SG42	How would you describe the amount that the collaborative tends to engage in formal governance and leadership (that is to say, written rules, relationships, and power structures)?	Please choose the closest option using the following scale: 1. Far too much. 2. ... 3. Just the right amount. 4. ... 5. Far too little. 99. Don't know how to answer.	No	P SG	[15, 17-18]
SG43	How much would you say the collaborative tends to stick to its plans, in general?	Please choose the closest option using the following five-level scale: 1. Sticks to its plans far too often (inflexible). 2. ... 3. Sticks to its plans the right amount.	No	SG	[15, 17-18]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		4. ... 5. Does not stick to its plans nearly enough (unstable). 99. Don't know how to answer.			
SG44	In your view, how much financial support does the collaborative tend to receive from public officials?	Please choose the closest option using the following five-level scale: 1. No support from any officials ever. 2. ... 3. ... 4. ... 5. Full support from all officials always. 99. Don't know how to answer.	Maybe	P SG SF	[2]
SG45	In your view, how much administrative, symbolic, or political support does the collaborative tend to receive from public officials?	Please choose the closest option using the following five-level scale: 1. No support from any officials ever. 2. ... 3. ... 4. ... 5. Full support from all officials always. 99. Don't know how to answer.	Maybe	P SP SG	[2].
SG46	About how common are collaborative meetings that are open to all of the collaborative's partners?	Please choose the closest option: 1. Never or very rarely. 2. Yearly. 3. Once every several months. 4. Monthly. 5. More than once a month. 99. Don't know how to answer.	Yes	Eq CV P SG	[15]
SG47	How would you describe the frequency of meetings open to all partners of the collaborative?	Please choose the closest option using the following five-level scale: 1. Far too frequent. 2. ... 3. Just the right frequency. 4. ... 5. Not nearly frequent enough. 99. Don't know how to answer.	No	Eq CV P SG	[15]
SG48	In your view, does the collaborative help partners collaborate with each other better?	Please select the closest option: 1. Yes	No	SG	[3]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		2. No 99. Don't know how to answer.			
SG49	In your view, how sufficient are the collaborative's efforts to help partners collaborate with each other better, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	SG	[2-3]

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Adaptive Factors - Community Voice

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
AFCV1	Thinking of the community members your collaborative aims to serve, does your collaborative or aligning effort have formal or written policies that promote their ability to shape the activities of the collaborative?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Yes	CV P SG	[15][3]
AFCV2	In your view, how sufficient are the collaborative's efforts at following the guidance of members of the community the collaborative aims to serve?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	CV P	[15][3]
AFCV3	Do those with influence over your collaborative's activities embody the racial and ethnic diversity of the community served by the collaborative?	Please select the closest option: 1. Yes 2. No 99. Don't know	No	Eq CV P SG	[3]
AFCV4	How would you describe the collaborative's efforts to see that those with influence over collaborative's activities embody the racial and ethnic diversity of the community served by the collaborative?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient	No	Eq CV P SG	[3]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		4. Very sufficient 99. Don't know			
AFCV6	In your view, how sufficient are the collaborative's efforts to seek, find, acknowledge, and build on skills and resources already existing in the community served by the collaborative, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	CV	[13]
AFCV7	Has the possibility of the aligning effort eventually concluding been discussed between the leading institutional partners of the collaborative and community partners who are widely trusted in the community served by the collaborative?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	CV P T SG	[14][13]
AFCV8	Does the collaborative have formal or written policies or systems that help partners from the community that is most affected by the collaborative to hold decision-makers in the collaborative accountable if the collaborative effort doesn't work or creates harm?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Yes	Eq CV P SP SG	[13]
AFCV9	In your view, how sufficient are the collaborative's efforts to help partners from the community served by the collaborative hold decision-makers in the collaborative accountable if the collaborative effort doesn't work or creates harm, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	Eq CV P SP SG	[13]
AFCV10	In your view, how sufficient are the collaborative's efforts to communicate with the community served by the collaborative in culturally sensitive and linguistically appropriate ways?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	Maybe	Eq CV P	[13]
AFCV11	Has the collaborative conducted a recent community health needs assessment?	Please choose the closest option: 1. Yes, three or fewer years ago. 2. Yes, four or five years ago. 3. Not at any time in the last five years. 99. I don't know how to answer.	Yes	CV SD	[19]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
AFCV12	In your view, how sufficient are the collaborative's efforts to show appreciation for the contributions to the aligning effort that are provided by members of the community served by the collaborative?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	CV T	[14][20]
AFCV13	As far as you know, does the collaborative financially compensate participating members of the community served by the collaborative in a manner that reflects the professional compensation of other contributing partners?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	Eq CV P T SF	[14][13][15]
AFCV14	In your view, how sufficient are the collaborative's efforts to financially compensate participating members of the community that is served by the collaborative, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	Eq CV P T SF	[14][13][15]
AFCV15	In your view, how sufficient are the collaborative's efforts to support, in nonfinancial ways, participating members of the community that is served by the collaborative, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	Eq CV P T	[14][13][15]
AFCV16	Does the collaborative ever change plans as a result of requests from the community that is most affected by the collaborative?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	CV P	[20]
AFCV17	How often would you say the collaborative changes plans as a result of requests from the community that is most affected by the collaborative?	Please choose the closest option on the following five-level scale: 1. Never. 2. ... 3. Around half the time. 4. ... 5. Always. 99. Don't know how to answer.	No	CV P	[20]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
AFCV18	How would you rate the frequency with which the collaborative changes plans as a result of requests from the community most affected by the collaborative?	Please choose the closest option on the following five-level scale: 1. Not nearly enough. 2. ... 3. The right amount. 3. ... 4. Far too often. 99. Don't know how to answer.	No	CV P	[20]
AFCV19	Does your collaborative have dedicated efforts for building leadership skills and capacities among members of the community served by the collaborative?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	Eq CV P SG	[21]
AFCV20	In your view, how sufficient are the collaborative's efforts to build leadership capacity among members of the community served by the collaborative, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	Eq CV P SG	[13]
AFCV21	In your estimation, how supportive of the collaborative's work are most members of the community served by the collaborative?	Please choose the closest option on the following five-level scale: 1. Never supportive at all. 2. ... 3. 4. ... 5. Always completely supportive. 99. Don't know how to answer.	No	CV P T SP	[15]

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Adaptive Factors – Trust

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
AFT1	In your view, what percentage of partners in the collaborative make sufficient commitments to the aligning effort, given their context?	Percentage response: __%. O Don't know how to answer.	No	T	[3]
AFT2	In your view, what percentage of <i>the most influential partners</i> in the collaborative make sufficient commitments to the aligning effort, given their context?	Percentage response: __%. O Don't know how to answer.	No	T	[3]
AFT3	In your view, how often do <i>most partners</i> in the collaborative <i>keep</i> their commitments?	Please choose the closest option on the following five-level scale: 1. Never at all. 2. ... 3. ... 4. ... 5. Always completely. 99. Don't know how to answer.	No	T	[3]
AFT4	In your view, how often do <i>the most influential partners</i> in the collaborative <i>keep</i> their commitments?	Please choose the closest option on the following five-level scale: 1. Never at all. 2. ... 3. ... 4. ... 5. Always completely. 99. Don't know how to answer.	No	T	[3]
AFT5	How much would you say you trust <i>most partners</i> in the collaborative?	Please choose the closest option on the following five-level scale: 1. No trust at all, ever. 2. ... 3. ... 4. ... 5. Complete trust always. 99. Don't know how to answer.	No	T	[3]
AFT7	How much would you say members of the community served by the collaborative trust the institutional partners in the collaborative?	Please choose the closest option on the following five-level scale: 1. No trust at all, ever.	No	CV T	[3]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		2. ... 3. ... 4. ... 5. Complete trust always. 99. Don't know how to answer.			
AFT8	How would you describe the level of trust that members of the community served by the collaborative tend to have in the institutional partners in the collaborative?	Please choose the closest option on the following five-level scale: 1. Not nearly enough. 2. ... 3. Just the right amount. 4. ... 5. Far too much. 99. Don't know how to answer.	No	CV T	[3]
AFT9	In your view, how much do the institutional partners in the collaborative trust the representatives of the community being served by the collaborative?	Please choose the closest option on the following five-level scale: 1. No trust at all, ever. 2. ... 3. ... 4. ... 5. Complete trust always. 99. Don't know how to answer.	No	CV T	[3]
AFT10	How would you describe the level of trust that institutional partners in the collaborative tend to have in the representatives of the community being served by the collaborative?	Please choose the closest option on the following five-level scale: 1. Not nearly enough. 2. ... 3. Just the right amount. 4. ... 5. Far too much. 99. Don't know how to answer.	No	CV T	[3]
AFT11	In your estimation, how much trust is there between institutional partners themselves (that is to say, between partner organizations)?	Please choose the closest option on the following five-level scale: 1. No trust at all, ever. 2. ... 3. ... 4. ...	No	T	[3]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		5. Complete trust always. 99. Don't know how to answer.			
AFT12	How would you describe the level of trust that institutional partners tend to have between themselves (that is to say, between partner organizations)?	Please choose the closest option on the following five-level scale: 1. Not nearly enough. 2. ... 3. Just the right amount. 4. ... 5. Far too much. 99. Don't know how to answer.	No	T	[3]
AFT13	How would you describe recent changes in the number of institutional partners in the collaborative, whether rising or falling?	Please choose the closest option on the following five-level scale: 1. Deeply concerning. 2. ... 3. ... 4. ... 5. Deeply encouraging. 98. There have been no changes. 99. Don't know how to answer.	No	T	[16]
AFT14	As far as you can see, has the number of institutional partners in the collaborative recently increased or decreased?	Please choose the closest option on the following three-level scale: 1. Increased. 2. Stayed the same. 2. Decreased. 99. Don't know how to answer.	No	T	[16]
AFT15	Has the collaborative connected with community leaders trusted by the community most affected by the collaborative?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	No	CV P T	[15]
AFT16	In your view, how sufficient are the collaborative's efforts to connect with community leaders trusted by the community most affected by the collaborative?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	CV P T	[15]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
AFT17	Does the collaborative dedicate resources to building relationships between participating organizations and members of the community most affected by the collaborative?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	Eq T	[15]
AFT18	In your view, how sufficient are the collaborative's efforts to build relationships between participating organizations and members of the community most affected by the collaborative, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	Eq T	[15]
AFT19	In your view, is the collaborative reasonable and honest with itself and others when it sets expectations about how much it may, or may not, be able to help members of the community it aims to serve?	Please choose the closest option on the following five-level scale: 1. No, not at all. 2. ... 3. ... 4. ... 5. Yes, completely. 99. Don't know how to answer.	No	T	[16]
AFT20	How would you describe the scale of ambition for the collaborative's goals?	Please choose the closest option from the following list: 1. Very modest. 2. Very ambitious. 3. Somewhere between. 99. Don't know how to answer.	No	T SP	[16]
AFT21	How would you rate the level of ambition for the collaboratives goals?	Please choose the closest option on the following five-level scale: 1. Not nearly ambitious enough. 2. ... 3. Just the right level. 4. ... 5. Far too ambitious. 99. Don't know how to answer.	No	T SP	[16]
AFT22	Does the collaborative employ strategies to collect and use data in an ethical manner (for example, by asking for permission, by not overly inconveniencing participants, by using data in good faith, etc.	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	Eq P T SD	[7]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
AFT23	In your view, how sufficient are the collaborative's efforts to be ethical when collecting data?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 98. The collaborative does not collect data. 99. Don't know	No	Eq P T SD	[7]
AFT24	Do collaborative activities that involve community partners take place in a location or on a medium that is accessible and welcoming to those community partners?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	Eq CV P T	[15]
AFT25	In your view, how sufficient are the collaborative's efforts to make collaborative activities accessible to members of the community the collaborative aims to serve?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	Eq CV P T	[15]
AFT26	In your estimation, how helpful is the collaborative to the community it serves? Or how helpful will it be in the near future?	Please choose the closest option on the following five-level scale: 1. Very harmful. 2. ... 3. Makes no difference. 4. ... 5. Very helpful. 99. Don't know	No	T	[3]
AFT27	Is participation declining or growing overall among members of the community that is most affected by the collaborative?	Please choose the closest option on the following five-level scale: 1. Declining a lot. 2. Declining a little. 3. Staying the same. 4. Increasing a little. 5. Increasing a lot. 99. Don't know	Maybe	CV T	[16]
AFT28	As far as you can see, do the institutional partners in the collaborative dedicate time and resources specifically to	Please select the closest option: 1. Yes	Maybe	CV P T	[15]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
	overcome, or work through, trust barriers with representatives of the community most affected by the collaborative?	2. No 99. Don't know how to answer.			
AFT29	To what degree would you say the collaborative has overcome, or worked through, trust barriers with representatives of the community most affected by the collaborative, given the context?	Please choose the closest option on the following five-level scale: 1. Not at all. 2. ... 3. ... 4. ... 5. Completely. 99. Don't know how to answer.	No	CV P T	[15]
AFT30	In your view, how sufficient are the collaborative's efforts to dedicate time and resources specifically to overcome, or work through, trust barriers with representatives of the community most affected by the collaborative, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	CV P T	[15]
AFT31	In your view, how sufficient are the collaborative's efforts to dedicate time and resources to prevent <i>future</i> trust barriers with members of the community most affected by the collaborative, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know	No	CV P T	[15]
AFT32	In your view, to what extent are the challenges faced by the collaborative caused by its own approach to creating change?	Please choose the closest option on the following five-level scale: 1. Not at all. 2. ... 3. ... 4. ... 5. Completely. 99. Don't know	No	T	[7]
AFT33	In your view, to what extent do the contexts and systems external to, and surrounding, the collaborative create the barriers that stand in the way of the collaborative's goals?	Please choose the closest option on the following five-level scale: 1. Never at all. 2. ... 3. ... 4. ...	No	T	[7]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		5. Always completely. 99. Don't know			

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Adaptive Factors – Equity

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
AFE1	Would you say the collaborative's leadership tends to promote racial and ethnic equity within the collaborative?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	Eq	[3][22]
AFE2	In your view, how sufficient are the collaborative's efforts to promote racial and ethnic equity within the collaborative, given the context?	Please choose the closest option on the following five-level scale: 1. Not at all. 2. ... 3. ... 4. ... 5. Completely. 99. Don't know how to answer.	No	Eq	[3][22]
AFE3	Would you say the collaborative's leadership tends to promote equity in a wide range of dimensions within the collaborative?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	Eq	[3][22]
AFE4	In your view, how sufficient are the collaborative's efforts to promote equity in a wide range of dimensions within the collaborative, given the context?	Please choose the closest option on the following five-level scale: 1. Not at all. 2. ... 3. ... 4. ... 5. Completely. 99. Don't know how to answer.	No	Eq	[3][22]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
AFE5	Would you say the collaborative is addressing the root causes and determinants of inequitable health outcomes in the community it aims to serve?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	Eq SP	[23]
AFE6	In your view, how sufficient are the collaborative's efforts to address the root causes of inequitable health outcomes in the community it aims to serve, given the context?	Please choose the closest option on the following five-level scale: 1. Not at all. 2. ... 3. ... 4. ... 5. Completely. 99. Don't know how to answer.	No	Eq SP	[23]
AFE8	In your view, how sufficient are the collaborative's efforts to address the root causes of racial and ethnic inequities in the community it aims to serve, given the context?	Please choose the closest option on the following five-level scale: 1. Not at all. 2. ... 3. ... 4. ... 5. Completely. 99. Don't know how to answer.	No	Eq SP	[23]
AFE9	How much do you perceive that your perspective is valued and incorporated into the collaborative's work?	Please choose the closest option on the following five-level scale: 1. Never at all. 2. ... 3. ... 4. ... 5. Always completely. 99. Don't know how to answer.	No	Eq P	[3][22]
AFE10	Would you say that the collaborative tends to value the lived experiences of members of the community it aims to serve, as it does professional experience?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	No	Eq CV P	[14]
AFE11	In your view, how sufficient are the efforts of the collaborative to value the lived experiences of members of the community it aims to serve?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient	No	Eq CV P	[14]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		4. Very sufficient 99. Don't know how to answer.			
AFE12	Thinking of administrative processes between the collaborative and members of the community it aims to serve (for example, communication or compensation), would you say those processes have been streamlined to reduce the administrative burden on the community members?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe	Eq CV P	[24]
AFE13	In your view, how sufficient are the efforts of the collaborative to reduce the burdens community members face when participating in the collaborative (e.g., paperwork, communication, travel), given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	Eq CV P	[24]

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Adaptive Factors – Power

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
AFP1	Thinking about the scale at which your collaborative operates, how much change do you think the collaborative can make at that scale, on its present course?	Please choose the closest option on the following five-level scale: 1. Very little. 2. ... 3. ... 4. ... 5. A great deal. 99. Don't know how to answer.	No	P	[25]
AFP2	How would you describe the amount of effort the collaborative puts into redistributing power between partners?	Please choose the closest option on the following five-level scale: 1. Very little. 2. ... 3. ...	No	Eq P	[7]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		4. ... 5. A great deal. 99. Don't know how to answer.			
AFP3	How would you rate your collaborative's efforts to redistribute power between partners?	Please choose the closest option on the following five-level scale: 1. Far too little effort. 2. ... 3. The right amount of effort. 4. ... 5. Far too much effort. 99. Don't know	No	Eq P	[7]
AFP4	As far as you can see, how often does the collaborative adopt the ideas of representatives of the community most affected by the collaborative?	Please choose the closest option on the following five-level scale: 1. Never. 2. ... 3. ... 4. ... 5. Always. 99. Don't know how to answer.	No	CV P	[3]
AFP5	In your estimation, how often does the collaborative acknowledge the contributions to the collaborative from representatives from the community most affected by the collaborative?	Please choose the closest option on the following five-level scale: 1. Never. 2. ... 3. ... 4. ... 5. Always. 99. Don't know how to answer.	No	CV P	[3]
AFP6	How would you describe the amount of effort the collaborative puts into promoting leadership skills and opportunities among partners from the community being served?	Please choose the closest option on the following five-level scale: 1. Very little. 2. ... 3. ... 4. ... 5. A great deal. 99. Don't know how to answer.	No	CV P SG	[15]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
AFP7	In your view, how sufficient are your collaborative's efforts to promote leadership skills and opportunities among partners from the community being served?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	CV P SG	[15]
AFP9	To what extent would you say other partners in the collaborative take your organization's preferences and opinions seriously?	Please choose the closest option on the following four-level scale: 1. Very little. 2. ... 3. ... 4. A great deal. 99. Don't know how to answer.	No	P	[3]
AFP10	To what extent has your work with the collaborative increased your sense of power to make positive change?	Please choose the closest option on the following four-level scale: 1. Very little. 2. ... 3. ... 4. A great deal. 99. Don't know how to answer.	No	P	[3]

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Outcomes – Policy, Practice, and Mindset

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
POP1	Does the collaborative have a formal plan to affect policy at the federal, state, and local level?	Please select the closest option: 1. Yes 2. No 3. Yes, at one or two levels, but not all three. 99. Don't know how to answer.	Yes		[9]
POP2	In your view, how sufficient are the collaborative's efforts to affect policy, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No		[9]
POP3	How much would you say the collaborative's internal policies promote achievement of the collaborative's goals?	Please choose the closest option from the following four-level scale: 1. Very little. 2. ... 3. ... 4. Very much. 99. Don't know how to answer.	No		[9]
POPPr1	How much would you say the collaborative's practices promote achievement of the collaborative's goals?	Please choose the closest option from the following four-level scale: 1. Very little. 2. ... 3. ... 4. Very much. 99. Don't know how to answer.	No		[9]
POM1	Does the collaborative dedicate resources to affecting the mindsets of those in and around the collaborative?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Maybe		[9]
POM2	In your view, how sufficient are the collaborative's efforts to affect the mindsets of those in and around the collaborative, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient	No		[9]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		4. Very sufficient 99. Don't know how to answer.			

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Outcomes – Community Goals and Needs

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
DOC1	Has the collaborative identified community-defined goals?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Yes	CV P SP	^[9]
DOC3	Has the collaborative identified any <i>specific measures</i> for its community-defined goals?	Please select the closest option: 1. Yes 2. No 98. The collaborative has not identified community-defined goals. 99. Don't know	Yes	CV P SP SD	^[9]
DOC4	In your opinion, how sufficient are the collaborative's efforts at identifying <i>specific measures</i> for community-defined goals, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	CV P SP SD	^[9]
DOC5	How would you rate the collaborative's progress on <i>specific measures</i> for community-defined goals?	Please choose the closest option on the following five-level scale: 1. Very poor 2. ... 3. ... 4. ... 5. Very good. 98. The collaborative does not have specific measures for	Maybe	CV P SD	^[9]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		community-defined goals. 99. Don't know how to answer.			
DOC6	How would you describe the overall level of change brought about by the collaborative, regarding its community-defined goals?	Please choose the closest option from the following five-level scale: 1. A lot of negative change. 2. ... 3. ... 4. ... 5. A lot of positive change. 98. The collaborative does not have community-defined goals. 99. Don't know how to answer.	No	CV P	^[9]
DOC7	In your view, how sufficient is the collaborative's general progress toward achieving its community-defined goals, overall, given the context?	Please choose the closest option from the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 98. The collaborative does not have community-defined goals. 99. Don't know how to answer.	No	CV P	^[9]

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Outcomes – Health Equity

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
DOHE1	Has the collaborative identified health equity objectives?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Yes	Eq SP	^[9]
DOHE3	Has the collaborative identified any <i>specific measures</i> for its health equity objectives?	Please select the closest option: 1. Yes 2. No 3. The collaborative has not identified health equity	Yes	Eq SP SD	^[9]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		objectives. 99. Don't know how to answer.			
DOHE4	In your opinion, how sufficient are the collaborative's efforts at identifying <i>specific measures</i> for health equity, given the context?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	Eq SP SD	^[9]
DOHE5	How would you rate the collaborative's progress on <i>specific measures</i> of its equity objectives?	Please choose the closest option from the following five-level scale: 1. Very poor. 2. ... 3. ... 4. ... 5. Very good. 98. The collaborative does not have specific measures for its health equity objectives. 99. Don't know how to answer.	Maybe	Eq SD	^[9]
DOHE6	How would you describe the overall level of change brought about by the collaborative regarding its health equity objectives?	Please choose the closest option from the following five-level scale: 1. A lot of negative change. 2. ... 3. ... 4. ... 5. A lot of positive change. 98. The collaborative does not have health equity objectives. 99. Don't know how to answer.	No	Eq	^[9]
DOHE7	In your view, how sufficient is the collaborative's general progress toward achieving its health equity objectives, given the context?	Please choose the closest option from the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 98. The collaborative does not have health equity objectives. 99. Don't know how to answer.	No	Eq	^[9]

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Outcomes – Racial Equity

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
DORE1	Has the collaborative identified racial equity objectives?	Please select the closest option: 1. Yes 2. No 99. Don't know how to answer.	Yes	Eq SP	^[9]
DORE2	In your opinion, how sufficient are the collaborative's efforts at identifying racial equity objectives, given the context?	Please choose the closest option from the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	Eq SP	^[9]
DORE4	In your opinion, how sufficient are the collaborative's efforts at identifying <i>specific measures</i> for racial equity, given the context?	Please choose the closest option from the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No	Eq SP SD	^[9]
DORE5	How would you rate the collaborative's progress on <i>specific measures</i> of its racial objectives?	Please choose the closest option from the following five-level scale: 1. Very poor. 2. ... 3. ... 4. ... 5. Very good. 98. The collaborative does not have specific measures for its racial equity objectives. 99. Don't know how to answer.	Maybe	Eq SD	^[9]
DORE6	How would you describe the overall level of change brought about by the collaborative regarding its racial equity objectives?	Please choose the closest option from the following five-level scale: 1. A lot of negative change.	No	Eq	^[9]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
		2. ... 3. ... 4. ... 5. A lot of positive change. 98. The collaborative does not have racial equity objectives. 99. Don't know how to answer.			
DORE7	In your view, how sufficient is the collaborative's general progress toward achieving its racial equity objectives, given the context?	Please choose the closest option from the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 98. The collaborative does not have racial equity objectives. 99. Don't know how to answer.	No	Eq	[9]

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Context

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
C1	Does the collaborative conduct regular scans of policy opportunities at the federal, state, and local level?	Please select the closest option: 1. Yes 2. No 3. Yes, at one or two levels, but not all three. 99. Don't know how to answer.	Maybe		[26]
C2	In your view, how sufficient are the collaborative's efforts to maximize the available policy opportunities at the federal, state, and local level?	Please choose the closest option on the following scale: 1. Very insufficient 2. Somewhat insufficient 3. Somewhat sufficient 4. Very sufficient 99. Don't know how to answer.	No		[26]
C3	In the area that encompasses the community most affected by the collaborative (e.g., local, state, national, etc.), is there a	Please select the closest option: 1. Yes	Yes		[26]

ID	Text	Survey Response Options	Docs.	Cross-Code	Adapted From
	general economic downturn, slowdown, recession, or depression?	2. No 99. Don't know how to answer.			
C5	In the area that encompasses the community most affected by the collaborative, what would you say is the percentage of the population identifying with racial or ethnic minority groups?	Percentage response: __%. O Don't know how to answer.	Yes		[26]
C6	How would you describe the number of currently existing collaborative relationships regarding the collaborative's issue(s) of focus.	Please choose the closest option: 1. Many pre-existing relationships 2. Few existing relationships 3. No existing relationships. 99. Don't know how to answer.	No		[26]
C7	How often would you say negative relationships between key organizations or leaders directly affect the work of the collaborative?	Please choose the closest option on the following four-level scale: 1. Very often 2. ... 3. ... 4. Almost never, or never 99. Don't know	No		[26]

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